

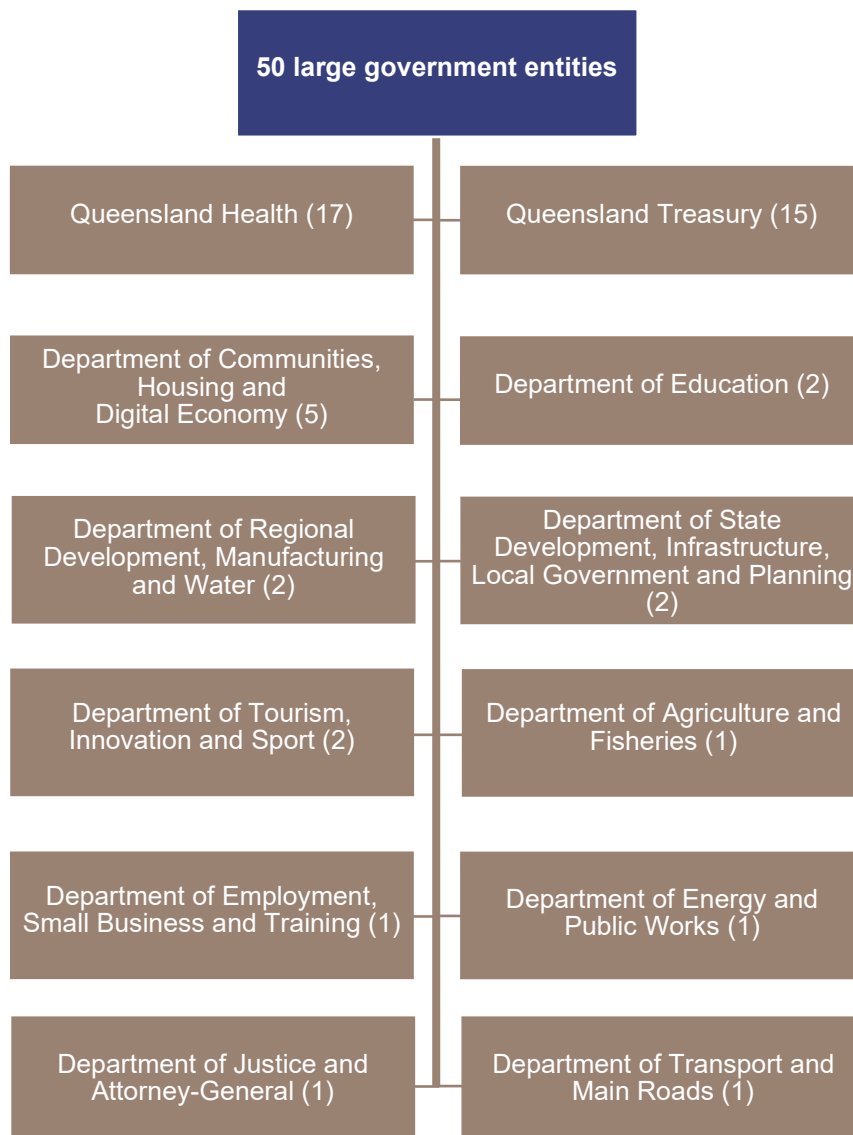
## D. Large government entities

The Queensland Register of Appointees identifies 325 different government bodies and boards. The bodies have various functions including advisory roles, steering committees, courts, and tribunals. The boards lead government owned corporations, statutory bodies, and companies.

The focus of this audit was the recruitment processes departments use to appoint and reappoint board members of 50 large government entities. Figure D1 shows which departments manage the recruitment of the board members of these entities. Figure D2 lists the large entities considered materially significant based on their operating results (greater than \$5 million) or assets (greater than \$100 million).

We did not audit the boards or the appointment of specific individuals, and we excluded the grammar schools and universities, as departments do not manage the appointment of all board members for these entities.

**Figure D1**  
**Departments that manage recruitment for boards of large government entities**



Source: Queensland Audit Office from the Department of the Premier and Cabinet's Queensland Register of Appointees.



**Figure D2**  
**Boards of large government entities –**  
**revenue and assets for the 2021 financial year**

| Body name   | Department responsible                                 | Revenue (\$'000) | Net operating result (\$'000) | Total assets (\$'000) |
|---|--|------------------|-------------------------------|-----------------------|
| <b>Government owned corporations</b>  |  |                  |                               |                       |
| CleanCo Queensland Limited  | Queensland Treasury                                    | 253,615          | (15,917)                      | 464,674               |
| CS Energy Limited   | Queensland Treasury                                    | 1,084,883        | (266,135)                     | 1,862,062             |
| Energy Queensland Limited   | Queensland Treasury                                    | 4,906,000        | 302,000                       | 26,754,000            |
| Far North Queensland Ports Corporation Limited (trading as Ports North)                   | Queensland Treasury                                    | 48,610           | (6,179)                       | 408,232               |
| Gladstone Ports Corporation Limited   | Queensland Treasury                                    | 516,592          | 93,462                        | 2,480,954             |
| North Queensland Bulk Ports Corporation Limited   | Queensland Treasury                                    | 117,904          | 15,897                        | 812,987               |
| Port of Townsville Ltd  | Queensland Treasury                                    | 77,171           | 14,327                        | 883,143               |
| QIC Limited   | Queensland Treasury                                    | 532,302          | 71,560                        | 501,742               |
| Queensland Electricity Transmission Corporation Limited (trading as Powerlink Queensland) | Queensland Treasury                                    | 985,208          | 86,969                        | 8,307,647             |
| Stanwell Corporation Limited  | Queensland Treasury                                    | 2,735,632        | 375,437                       | 3,555,278             |
| Sunwater Limited  | Queensland Treasury                                    | 475,073          | 39,026                        | 1,115,277             |
| <b>Statutory bodies</b>   |  |                  |                               |                       |
| Board of the Queensland Museum  | Department of Communities, Housing and Digital Economy | 52,858           | (2,456)                       | 731,022               |
| Cairns and Hinterland Hospital and Health Service   | Queensland Health                                      | 1,110,558        | 28                            | 922,964               |
| Central Queensland Hospital and Health Service  | Queensland Health                                      | 698,395          | (2,701)                       | 469,714               |
| Central West Hospital and Health Service  | Queensland Health                                      | 92,900           | 145                           | 106,134               |

| Body name  | Department responsible                                      | Revenue (\$'000) | Net operating result (\$'000) | Total assets (\$'000) |
|--|---|------------------|-------------------------------|-----------------------|
| Children's Health Queensland Hospital and Health Service     | Queensland Health   | 923,881          | 2,908                         | 1,182,972             |
| Darling Downs Hospital and Health Service                    | Queensland Health   | 945,504          | 10,626                        | 543,038               |
| Gladstone Area Water Board                                   | Department of Regional Development, Manufacturing and Water | 69,847           | 12,368                        | 752,473               |
| Gold Coast Hospital and Health Service                       | Queensland Health   | 1,808,003        | 10,634                        | 1,785,298             |
| Gold Coast Waterways Authority                               | Department of Transport and Main Roads                      | 23,302           | 8,831                         | 221,952               |
| Legal Aid Queensland   | Department of Justice and Attorney-General                  | 165,064          | 9,800                         | 115,500               |
| Library Board of Queensland                                  | Department of Communities, Housing and Digital Economy      | 79,873           | 996                           | 158,923               |
| Mackay Hospital and Health Service                           | Queensland Health   | 529,998          | 3,329                         | 419,041               |
| Metro North Hospital and Health Service                      | Queensland Health   | 3,380,369        | 11,703                        | 2,496,065             |
| Metro South Hospital and Health Service                      | Queensland Health   | 2,773,105        | 1,052                         | 1,471,404             |
| Mount Isa Water Board  | Department of Regional Development, Manufacturing and Water | 27,224           | 6,109                         | 174,291               |
| North West Hospital and Health Service                       | Queensland Health   | 206,702          | 366                           | 130,861               |
| Queensland Art Gallery Board of Trustees                     | Department of Communities, Housing and Digital Economy      | 75,116           | 12,998                        | 632,327               |
| Queensland Building and Construction Commission              | Department of Energy and Public Works                       | 303,315          | 61,160                        | 561,609               |
| Queensland Bulk Water Supply Authority (trading as Seqwater) | Queensland Treasury   | 1,039,195        | 12,596                        | 11,738,627            |
| Queensland Curriculum and Assessment Authority               | Department of Education                                     | 88,088           | 9,809                         | 47,020                |



| Body name   | Department responsible   | Revenue (\$'000) | Net operating result (\$'000) | Total assets (\$'000) |
|---|--|------------------|-------------------------------|-----------------------|
| Queensland Performing Arts Trust  | Department of Communities, Housing and Digital Economy                         | 53,531           | 2,347                         | 35,292                |
| Queensland Rail   | Queensland Treasury  | 2,222,607        | 186,464                       | 8,336,785             |
| Queensland Reconstruction Authority   | Department of State Development, Infrastructure, Local Government and Planning | 704,337          | (7,873)                       | 42,489                |
| Queensland Rural and Industry Development Authority                                     | Department of Agriculture and Fisheries  | 293,265          | 70,138                        | 1,445,287             |
| Queensland Treasury Corporation Capital Markets Board                                   | Queensland Treasury  | 203,416          | 115,651                       | 131,742,729           |
| Queensland Treasury Corporation State Investment Advisory Board                         | Queensland Treasury  | 4,676,076        | –                             | 37,814,711            |
| Residential Tenancies Authority   | Department of Communities, Housing and Digital Economy                         | 70,357           | 35,297                        | 1,018,982             |
| South Bank Corporation  | Department of State Development, Infrastructure, Local Government and Planning | 55,873           | (10,983)                      | 817,405               |
| South West Hospital and Health Service  | Queensland Health  | 179,052          | 5,692                         | 262,512               |
| Stadiums Queensland   | Department of Tourism, Innovation and Sport                                    | 118,998          | (55,495)                      | 1,589,912             |
| Sunshine Coast Hospital and Health Service  | Queensland Health  | 1,355,175        | (21,282)                      | 1,979,926             |
| TAFE Queensland   | Department of Employment, Small Business and Training                          | 668,102          | 2,225                         | 434,816               |
| The Council of the Queensland Institute of Medical Research (trading as QIMR Berghofer) | Queensland Health  | 151,070          | 32,190                        | 516,954               |



| Body name                                   | Department responsible                      | Revenue (\$'000)  | Net operating result (\$'000) | Total assets (\$'000) |
|---|---|-------------------|-------------------------------|-----------------------|
| Torres and Cape Hospital and Health Service | Queensland Health                           | 262,248           | 2,329                         | 261,155               |
| Tourism and Events Queensland               | Department of Tourism, Innovation and Sport | 145,630           | (1,242)                       | 27,343                |
| Townsville Hospital and Health Service      | Queensland Health                           | 1,135,454         | 4,475                         | 915,312               |
| West Moreton Hospital and Health Service    | Queensland Health                           | 747,544           | 1,005                         | 315,627               |
| Wide Bay Hospital and Health Service        | Queensland Health                           | 716,898           | 3,083                         | 367,416               |
| Workcover Queensland                        | Department of Education                     | 2,479,458         | 110,828                       | 6,170,201             |
| <b>Total</b>                                |   | <b>42,365,378</b> | <b>1,355,597</b>              | <b>265,902,085</b>    |

Note: Revenue for the Queensland Treasury Corporation Capital Markets Board includes the net gain on financial instruments at fair value through profit or loss for consistency of presentation with other entities.

Source: Queensland Audit Office, from Tri-data – whole-of-government financial reporting information and the entities' audited financial statements.

